

MINUTES OF MEETING Cabinet HELD ON Tuesday, 15th June, 2021, 6.30pm

PRESENT:

Councillors: Peray Ahmet(Chair), Mike Hakata(Vice - Chair), Zena Brabazon, Ruth Gordon, Julie Davies, Lucia das Neves, Isidoros Diakides and Seema Chandwani

ALSO ATTENDING VIRTUALLY: Councillors – Moyeed and Palmer

516. FILMING AT MEETINGS

The Chair referred to the filming notice of meetings and this was noted.

517. APOLOGIES

There were apologies for absence from Cllr Bevan.

518. URGENT BUSINESS

There were no items of urgent business.

519. DECLARATIONS OF INTEREST

The Leader of the Council, Cllr Ahmet declared a personal and non- prejudicial interest in respect of item 9 by virtue of her position as Chair of the Overview and Scrutiny Committee at the time of the production of the scrutiny review of the Noel Park Major Works Programme.

Cllr Gordon declared a personal and non -prejudicial interest in respect of item 9 by virtue of her position as Chair of the Housing and Regeneration Scrutiny Panel and had led the scrutiny review of the Noel Park Major Works Programme.

Cllr Brabazon declared a personal and non -prejudicial interest in respect of item 9 by virtue of her position as a member of the Housing and Regeneration Scrutiny Panel at the time of the production of the scrutiny review of the Noel Park Major Works Programme.

Cllr Diakides declared a personal and non -prejudicial interest in respect of item 9 by virtue of his position as a member of the Housing and Regeneration Scrutiny Panel at the time of the production of the scrutiny review of the Noel Park Major Works Programme.

520. NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATIONS RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS

There were no representations put forward.

521. MINUTES

RESOLVED

That the minutes of the Cabinet meetings held on 9 and 16 March 2021 be approved as a correct record.

522. DEPUTATIONS/PETITIONS/QUESTIONS

There were no representations received.

523. MATTERS REFERRED TO CABINET BY THE OVERVIEW AND SCRUTINY COMMITTEE -

The Leader informed all present that there was one item referred to the Cabinet by the Overview and Scrutiny Committee. This was to consider the Scrutiny Panel review on Noel Park Major Works Programme and the Cabinet would further consider the response to the Scrutiny recommendations.

At this point in the meeting the Leader, Cllr Diakides, Cllr Gordon, and Cllr Brabazon left the meeting.

Cllr Hakata as Deputy Leader took the Chair.

524. TO CONSIDER THE SCRUTINY PANEL REVIEW ON NOEL PARK MAJOR WORKS PROGRAMME AND FURTHER CONSIDER THE RESPONSE TO THE SCRUTINY RECOMMENDATIONS.

Councillor Hakata briefly introduced this item, setting out that the process for looking at the issues, in relation to the leaseholders affected by the major works in Noel Park, continued. It was noted that the Leader was meeting with leaseholders this week and the Cabinet would set out further proposals to address their concerns. There would also be a further opportunity for the Cabinet to look at these matters when a decision - making report on phase two of the Noel Park works was considered by Cabinet at a meeting in July.

Cllr Moyeed was asked to introduce the Scrutiny review report as Chair of the Overview and Scrutiny Committee. He was also a ward councillor in Noel Park and confirmed that, following advice from legal, there was no conflict with his presentation of the report.

He had spoken with Noel Park leaseholders and his presentation would be reflecting their views. The following points were made:

- Grateful that a majority of the recommendations were agreed.
- Disappointed that recommendation 1, and recommendation 20 were not agreed and that recommendation 12 was partially agreed.
- That all recommendations should be agreed without exception to reflect the commitments made at the Overview and Scrutiny Committee Meeting held on the 15th of March.
- That some of the responses to the recommendations had the effect of altering the scope of the original recommendation, leading to them being read as a rejection.
- The response to recommendation 1 was referred to which set out that the leaseholders were not legally entitled to seek further particulars of the works and cost. It was felt that the Council should not just be keeping to the statutory bare minimum. Also, in keeping with the commitment to co-design and co-production, there needed to be as much information provided as possible.
- The response to recommendation 1 did not appropriately acknowledge the high volume of questions and queries, put forward by the leaseholders, had reflected the lack of consultation prior to the section 20 notice being issued. The collective and organised questioning from the leaseholders was in response to their shared predicament and concerns. This should not have been a reason to treat their queries collectively and under Freedom of Information rules.
- In response to the proposed partial agreement of recommendation 12 on the removal of asbestos from the Pods in Noel Park being borne by the Council as freeholder, this was further contended. This had been a long -standing issue and these works should have been completed by Homes for Haringey, years earlier when the costs were lower. There was a need to agree this recommendation in full and provide certainty for leaseholders.
- Recommendation 20 was not accepted and Cabinet was asked to reconsider the scrutiny review report which set out the reasoning for the compilation of a Contracts Oversight Committee.

The Chair interjected acknowledging the important comments made by the Chair of the Overview and Scrutiny and asked him to continue with introducing the Scrutiny review instead of commenting on the response to the recommendations. There was discussion on this, and the Chair of Overview and Scrutiny continued to briefly highlight the following:

- Recommendation 7 set out that full assurances are provided in writing in relation to the contractors use and application of cladding materials on the pod extensions. The response indicated that it will guarantee the cladding for 12 years in the unlikely event that any additional costs arise following completion. The Chair of Overview and Scrutiny contended that the original report said that it should for as long as the pods were there but the response limited this to 12 years which was not acceptable to the leaseholders.
- Recommendation 9 related to the basis of the revised estimates and how these had escalated over the time period . The response was that this reflected the

industry wide cost inflation but this was not acceptable as it was still felt by the leaseholders that the costs had gone up as the works had been left for a long time.

The Deputy Leader responded to the review recommendations and emphasised that the process was ongoing and conversations continuing. The Leader was meeting with leaseholders in the coming week.

The Deputy Leader asked colleagues to agree all the recommendations, except for 1, 12 and 20.

RESOLVED

1. To consider the recommendations of the Overview and Scrutiny Committee (OSC) and the Housing and Regeneration Scrutiny Panel (HRSP) attached as Appendix 1.
2. To agree all the HRSP recommendations, except numbers 1, 12 and 20, for the detailed reasons set out in section 6.3 of the report.

Reasons for decision

The Overview and Scrutiny Committee has the Constitutional power to make reports and recommendations to the Cabinet in connection with the discharge of any functions for its consideration.

Alternative options considered

The Cabinet is committed to considering and responding to Scrutiny reviews. No alternative options were considered.

525. LONDON BOROUGH OF HARINGEY GAMBLING ACT POLICY

[Clerks note Cllr Brabazon, Cllr Diakides, Cllr Gordon and Cllr Ahmet – Leader of the Council and Chair returned to the meeting. Cllr Ahmet resumed chairing the meeting – 6.50pm]

The Leader introduced the item which sought approval for a ten-week consultation on the draft Gambling Policy 2022-25 and the Local Area Profile. The draft revised policy and the Local Area Profile supplementary document highlighted the impact high street gambling premises had on the most vulnerable and ‘at risk’ areas of the borough. For future applications, operators would be asked to consider very carefully whether seeking new premises or relocating premises within these area would be consistent with the licensing objectives and the locally identified risks. The Gambling Act 2005 however, still required Councils to ‘aim to permit’ applications. The Council had presented a response to the Government’s review of the Gambling Act 2005 ‘Call for Evidence’, which requested stronger commitment to empower Local Authorities to listen to the concerns of the local community by removing the ‘aim to permit’ requirement.

Cabinet Members welcomed the report and the response to the Government review.

Daliah Barrett, Licensing Officer, responded to questions from the Cabinet:

- There was a legislative requirement to place notice of publications on the Council's website. Applications were also shared with ward Councillors, and displayed on the premises for 28 days.
- There had been complaints from residents in relation to a new gambling premises on Tottenham High Road. This application had been made during the first lockdown and had followed the application process correctly.

RESOLVED

1. To approve the 10-week consultation on the draft Gambling Policy 2022-2025 at Appendix 1 and the local area profile at Appendix 2.
2. To note that following consultation a further report will be presented for decision to recommend approval to Full Council for final adoption.

Reasons for decision

To comply with the requirements of the Gambling Act 2005 the Council must prepare and consult on a statement of gambling policy for the period 2022-2025.

The Council will be renewing its resolution, first made in 2007, to not issue any casino licences in the next three years.

To obtain the views of interested parties on the proposed statement of gambling policy and use these views to formulate any changes to the policy.

Alternative options considered

No alternatives were considered. It is a statutory requirement that the policy be reviewed at least every three years, and that a public consultation is carried out. If the Council did not have a policy, it would be acting ultra vires with regards to any decisions it makes when determining gambling premises licences.

The Gambling Commission has laid down requirements which the Council must follow with regards to the Gambling Policy. If they are not followed the Council could face risk of judicial challenge. The Gambling Commission guidance has been followed in drafting this policy.

526. COMMUNITY CARBON OFFSET FUND SPENDING STRATEGY

The Cabinet Member for Environment, Transport and the Climate Emergency and Deputy Leader introduced the report which proposed a strategy to spend £0.390m of the collected carbon offset contributions as part of a new Community Carbon Fund over the next four and a half years. This fund would deliver collaborative projects across the borough between the Council and the community.

The Cabinet Member continued to set out the context for this decision which was reducing carbon emissions through new development which was an essential element in the Haringey Climate Change Action Plan (HCCAP) and the need to see developments achieving their carbon reductions on site.

It was further noted that approximately 90% of the borough's carbon emissions came from sources outside the Council's direct control. Therefore empowering, supporting, and publishing community-based action was vital for the Council to share best practice and enable grassroots projects to succeed; further aligning with the Council's aim of collaborative working in co-production with the community. This decision would also align with the Council's wider community wealth building work.

The following information was provided in response to questions from Cllr Palmer:

- In relation to the £180k collected from carbon offset contributions, this was being used for fuel poverty relief and this programme was already in progress
- The selection process for the Community Carbon Fund Allocation Panel was to be resolved, going forward. The intention was to engage with residents at the very start of the process. Cllr Hakata agreed to provide Cllr Palmer with the details of the selection process, including whether this would be cross party, once this was more fully understood and agreed.
- Support to smaller groups for bid proposals was important and the intention was to proactively go out in the community, working with other Cabinet colleagues to share and develop knowledge on access to this fund. The Cabinet Member agreed to inform Cllr Palmer once an approach for this was established.

RESOLVED

1. To approve the use of £0.390m of the carbon offset monies collected under s106 obligations for the Haringey Community Carbon Fund and its administration.
2. To agree to the first four-year allocation of funds from the Community Carbon Fund:
 - a. With a total spend of £390,000, the allocation over four financial years is proposed at:
 - i. 2021/22: £30,000 – scheme design, set up and advertising
 - ii. 2022/23: £105,000 – up to £90k initial community grants, £15k administration and advertising
 - iii. 2023/24 to 2025/26: Three further financial years of £85,000 grants per annum - £70,000 grants for the community, £15,000 administration and advertising
 - b. To agree that where funds are not fully spent at the end of each year unspent funds will be rolled over to the next spending year, that funding could be transferred between funding years to fund more expensive projects, and that funding from other sources could be used to boost projects.
 - iii) To agree that the decision to allocate the annual funding to specific carbon reduction bids in this period will be delegated to the Assistant Director Planning, Building Standards & Sustainability in consultation with the Cabinet

Member for Environment, Transport and the Climate Emergency drawing on the advice of the Community Carbon Fund Allocation Panel.

Reasons for decision

Allocating the carbon offsetting funds to community schemes will deliver Objective Com2 of the HCCAP which commits to “empower and enable community-owned projects to deliver carbon reduction”, with a specific action under Com2 to set up a community energy fund. Grants to local community organisations will encourage residents, community groups and local businesses to live and operate more sustainably. Our residents and community groups are well-placed to identify, set up and run carbon reduction projects, whilst developing their skills. Funding will enable organisations to have a wider reach, with more projects to be coordinated and delivered across the borough.

The borough’s community groups can also use this funding to access and match fund external funding streams for carbon reduction. Examples include the National Lottery and the GLA’s London Community Energy Fund.

Alternative options considered

Do nothing, accumulate a larger pot of funds to spend at a later date

Accumulating a larger sum of the remaining money would enable spending on larger community projects in the borough at a later stage. At this time, the £390k is considered sufficient to kick-start the first four-year programme of community carbon reduction projects.

This option was rejected as there is a time pressure to spend the collected s106 money. Some s106 clawback clauses enable developers to request financial contributions to be paid back if the Council has not yet spent the money. The first collected contribution of £4,500 is set to expire in July 2021, and the second contribution in September 2022.

The proposal reflects the urgency of the Climate Emergency and adopted HCCAP. Allowing community groups to help them scale up their engagement and help the borough to get to the net zero carbon target by 2041.

Alternative allocation of funds

The collected s106 money could also be allocated to alternative carbon reduction initiatives (set out in paragraph 6.3). These were ruled out due to: Projects must be ‘additional’, demonstrating that they would not happen without this funding. Funding is a key barrier for community projects.

There is currently significant Government funding to retrofit public buildings, which the Council has secured over £4m in the last year.

The carbon offset funds are well suited to benefit community groups, due to:

- The relatively small amount of funding available, so would be unlikely to deliver the costs of significant project requirements.

This programme could unlock existing carbon reduction community funds set up by regional and national government that require match funding. Funding was a key barrier for action during the HCCAP engagement period and this approach was recommended this approach.

527. THE REGULATION OF INVESTIGATORY POWERS ACT 2000 (RIPA) AND INVESTIGATORY POWERS ACT 2016: USE OF POWERS BY THE COUNCIL IN 2020

The Leader introduced the report which provided information on the use of Regulation of Investigatory Powers Act 2000 (RIPA). RIPA provides a statutory framework for public authorities to use cover techniques, such as surveillance, where necessary and proportionate, for the purpose of preventing or detecting crime.

In response to a question from Councillor Palmer, Fiona Alderman – Head of Legal and Governance (Monitoring Officer) – advised that the Monitoring Officer role was the senior responsible officer for the use of RIPA powers and that any use of these powers was reported to the Council’s Statutory Functions Board and fed back to the Executive.

RESOLVED

1. To note the use of RIPA by the Council as set out at paragraphs 6.14 to 6.16.

Reasons for decision

The RIPA codes of practice state that members should review the Council’s use of investigatory powers at least annually. Therefore, although the powers under RIPA have been used sparsely in recent years, it is nevertheless important for members to be aware of the extent of usage.

Alternative options considered

Not Applicable. If the Council’s use of investigatory powers was not noted, the Council would not be complying with the codes of practice and so this alternative has not been considered.

528. PERMANENT RECRUITMENT AGENCY SUPPLY CHAIN TO SUPPORT THE INSOURCE RECRUITMENT SERVICE

The Cabinet Member for Employment, Skills and Corporate Services introduced the report which sought Cabinet approval under Contract Standing Order (CSO) 10.02.1 b) for a deed of variation to include the management of a permanent recruitment supply chain in the new contract for the supply of Agency Staff.

The Cabinet Member outlined that this was the first step to ensuring the Council were independent of external providers for staff and outlined how Matrix would assist with

the sourcing of permanent staff on a reducing basis over the next 4 years. This would be monitored carefully so capacity for permanent staff grew in the organisation and dependency lessened on agency staff.

The objective was for the local authority to be a good local employer and for recruiting managers to have a good understanding of how to become a strong recruiting authority and have confidence in the staff that they themselves have selected.

In response to questions from Cllr Palmer the following information was provided:

- The Council were anticipating savings from the new contract and Cabinet Member advised that £800k of savings had already been achieved from changing the temporary recruitment contract from Hays to Matrix. The sourcing of permanent recruitment had also been realised and £140k savings achieved and an overall total of £940k achieved. This would be accounted for partly in the current financial year and the in the next financial year due to the timing of the contracts.
- The cost of support for the contract for 4 years would depend on usage and if the support was not required, the Council would not have to pay any money.
- With regards to the transfer of staff to the new in-house team, the Council had recently received information on the staff that were transferring, and the Council were negotiating with Hays on this. The Council were expecting to fill half the required establishment of staff from the TUPE process.
- The Council were in the process of advertising the outstanding roles. These would be firstly advertised internally, then externally and through agency staff if needed. There would not be the fully experienced team in place from year one hence the need to have a higher contract value in year 1.

RESOLVED

To approve, in accordance with Contract Standing Order 10.02.1 b), the deed of variation for the provision of the management of a permanent recruitment supply chain in the new contract for the supply of Agency Staff at a contract value of £1,495,090 over four years, from 24th July 2021 to 23rd July 2025.

Reasons for decision

The reason for the decision is that whilst the Council's new in-house permanent recruitment service goes live in July 2021, this is a new service area for the Council. The new service will be required to fill an estimated 500 permanent positions per year (hence the estimated contract value of £1,495,090) and will therefore require an agency supply chain to support during mobilisation (2021/22) and then on an on-going basis for specialist, senior/executive and hard to fill roles to ensure all permanent vacancies are filled.

Best value for the Council will be achieved through the procurement and management of a permanent agency supply chain via the Matrix Neutral Vendor agency worker

MSTAR 3 London Councils contract. This is a compliant procurement route for the Council. The MSTAR3 framework includes the provision of permanent recruitment and was included in a robust competition led by ESPO and LB Havering processes on behalf of several London Councils. This creates efficiencies and cost savings for the Council. In addition, the supplier will bring added value to the Council through an effective technology platform for recruiting permanent staff which will deliver improved processes and management information for monitoring cost.

Should the Council not implement a robust permanent supply chain strategy, the risk is permanent posts will remain unfilled and expensive agency workers / interims will be brought into the Council to cover permanent posts which will create additional and unnecessary cost to the Council.

As the inhouse permanent service evolves, the plan will be to very closely manage and reduce the use of agencies for permanent hiring. Over the four years of the contract the Council anticipates the following scale which is reflected in the contract value stated in this paper and based on the Matrix MSTAR3 contracted fees.

Contract value over 4 years:

The current Hays contract, which is expiring, stipulates three types of fees can be applied depending on the source of the successful applicant as follows:

Internal only process fee: When an existing member of staff moves to a different post within the Council.

Sourcing fee: When directly filling a permanent position from their own network.

Agency supply chain fee: When the incumbent engages a specialist agency to fill a permanent position.

Recruitment Process Outsourcing (RPO) placement management fee: The incumbent fee charged for managing the agency supply chain.

To estimate the contract value over 4 years the Council has reviewed the incumbent sourcing channels and resulting invoice value and applied a % year-on-year reduction for the duration of the contract.

The resulting predicted contract value with the reductions applied (as per 4.5) is as follows and demonstrates the maximum amounts of predicted spend which relates directly to the increase in the Council's own in-house permanent recruitment capability (as stated in 4.4). The estimated costs below are maximum expected values. Every effort will be made by their-sourced recruitment team to minimise the use of agencies to source candidates for permanent vacancies within the council.

The spend comparison data can be seen in figure 1 below:

Supplier	Period	Agency Sourcing % Reduction	Internal Transfer Fees	Executive Search % Reduction	Total Spend
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Hays	20/21 Benchmark Year		£1,229,343	£42,140		£377,079	£1,648,562
Matrix	2021/22 Year 1 (Y1)	>60% 2020/2 1	£491,737	£0	>40% 2020/2 1	£226,247	£717,984
Matrix	2022/23 Year 2 (Y2)	>50% 2021/2 2	£245,868	£0	>30% 2021/2 2	£158,373	£404,241
Matrix	2023/24 Year 3 (Y3)	>50% 2022/2 3	£122,934	£0	>30% 2022/2 3	£110,861	£233,795
Matrix	2024/25 Year 4 (Y4)	>50% 2023/2 4	£61,467	£0	>30% 2023/2 4	£77,603	£139,070
Matrix	Spend (Y1 - Y4)		£922,006	£0		£573,084	£1,495,090

Figure 1

Using the above calculations, the total spend over the four-year contract for both Agency Supply & Executive Search is predicted at £1,495,090 or £922,006 for Agency Supply and £573,084 for Executive Search compared to the benchmark data spend for one year of £1,648,562.

Alternative options considered.

Extend the existing contract with the existing incumbent.

The existing contract could be extended for a further year. However, this course of action would not allow the Council to realise the savings in the outline business case.

529. WAVIER CONTRACT TO CITIZEN'S ADVICE BUREAUX FOR THE INFORMATION, ADVICE AND GUIDANCE SERVICE FOR 9 MONTHS

The Cabinet Member for Health, Social Care and Well-Being introduced the report which sought approval to award a contract for the Information, Advice and Guidance (IAG) Service to Haringey Citizen's Advice Bureau for a period of 9 months with effect from 1 July 2021. The pandemic had highlighted the importance of providing information, advice and guidance to residents at all times. Awarding a contract for 9 months would allow for learning and modelling of a new service to provide the best quality service whilst achieving value for money.

The Cabinet Member and Beverley Tarka – Director of Adults & Health – responded to questions from Councillor Palmer:

- The pandemic had changed the way that services were provided to residents and had moved to mainly telephone and online services. This proved to work for some residents but also highlighted that this approach did not work for everyone.
- The remodelling of the service would be carried out in consultation with service users and the teams who worked with them.

RESOLVED

1. To approve, in accordance with Contract Standing Order (CSO) 10.01.1(a), the award of a contract for the Information, Advice and Guidance (IAG) Service to Haringey Citizens Advice Bureau for a contract period of 9 months with effect from 1st July 2021.
2. To Note that the total cost of the Contract for the period 1st July 2021 to 31st March 2022 is £612,000.

Reasons for decision

The provision of high quality, accessible and locally relevant information, advice and guidance for Haringey residents is of primary importance to the Council. It is therefore in the Council's overall interest to award this contract whilst thorough recommissioning of a new service is completed.

The Covid-19 pandemic delayed a planned recommissioning process in 2020, as Council officers and local service providers channelled all available capacity into the provision of support to residents. The recommended contract period will allow sufficient time to complete the tender process for a new contract, which will continue seamlessly from the end of this one, ensuring the best service for residents. The recommissioning process has already begun, with the tender process starting in June 2021 with a market engagement event. The process will be concluded, with a new contract starting from 1st April 2022.

The time to conduct a full recommissioning and service reshaping exercise will ensure the recommissioned service is responsive, flexible and strategically aligned. The newly commissioned Information, Advice and Guidance service will strengthen a range of Council priorities and work areas, including our commitments around housing, domestic abuse and employment, as well as the work of the Fairness Commission and Welcome Advisory Board.

Remodelling will also provide a shift in service delivery of IAG in the borough, drawing out learning from the Covid-19 pandemic to ensure broader access to the service and varied modes of online and face-to-face delivery.

Alternative options considered.

Do nothing. It would be possible to let the current contract run to its end and not renew it, as there is no statutory requirement to provide information, advice and guidance in this way. However, there is a demonstrable need for Information, Advice and Guidance in Haringey, which the Covid-19 pandemic has exacerbated. As such it would not be in the best interests of the Council or our residents to have a gap in service delivery whilst the new contract is commissioned.

Insourcing. The provision of this service as a directly delivered service was robustly explored. This was not found to be suitable as the provision of independent advice and casework around statutory decision-making and other issues directly related to the Council's work is a key element of this service, therefore creating potential conflicts of interest and reducing resident confidence in the service.

530. STROUD GREEN PRIMARY SCHOOL - PHASE 1 EXTERNAL ENVELOPE AND BUILDING SERVICES IMPROVEMENT WORKS – AWARD OF CONSTRUCTION CONTRACT

The Cabinet Member for Early Years, Children and Families introduced the report which sought approval for the award of a contract to Mulalley & Co to carry out Building Services Improvement and External Envelope Phase 1 works at Stroud Green Primary School. This was the beginning of an extensive capital programme within Haringey schools and included roof repairs, windows and Health & Safety of all buildings. The scheme would be part funded by an allocation from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy and Industrial Strategy, and administered by Salix.

Clerk's note: The Cabinet Member introduced agenda items 15-18 together. The questions from other Members relate to all four items but are detailed here:

The Cabinet Member and David Moore – Head of Major Projects – responded to questions from the Committee:

- The programme was high risk in relation to delivery, and it was important to mobilise contracts as soon as was possible. The works were due to take place during the summer holidays in order to minimise the risk of school closures.
- Any delays would be reported to Salix so as not to risk funding. It was worth noting that all Local Authorities would likely be reporting similar risks or delays.
- There were three further schools to be included and these decisions would be carried out by Cabinet Member Signings.
- The deadline was tight for completion. There was no penalty clause for contractors if the programme overrun, however compensation could be sought if required.

Further to considering exempt information at item 28,

RESOLVED

1. To approve an award of contract to Mulalley & Co of £1,011,998.
2. To approve a client construction contingency of 10% that equates to £101,200 which will be strictly managed under change control governance arrangements.
3. To approve the issuance of a letter of intent for up to 10% of the contract value, totalling £101,200.

Reasons for decision

A major review of the condition and suitability of the Children's Services estate has been undertaken which has informed the Children's Service's asset management plan (CSAMP). This identified condition and suitability deficiencies in the primary, secondary, and wider Children's Service estate that need addressing in the short, medium, and long-term. Stroud Green Primary School is high priority for major works due to issues relating to safeguarding and school closure risks.

In 2018 an initial brief was given to undertake the most immediate (short term) health and safety, compliance, and resilience work. These findings included fire compartmentation, fire doors and cold-water system replacement and were subject to a separate award under delegated powers.

In 2019 a further commission was given to further investigate and address urgent works relating to the condition of building services (i.e., heating), external envelope (i.e., roofs, windows) and boundary security.

The scheme has been granted an allocation of funding £0.129m from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy & Industrial Strategy and administered by Salix (Salix works). The grant will be used to part fund the scheme thus reducing the amount of borrowing that the Council will need to undertake. The terms of the grant are that the relevant works need to be completed by the 30th of September 2021. If this date is missed, then there is a risk that the grant allocation will need to be repaid.

A scheme for Stroud Green Primary School has been developed into 2 phases in order to achieve the criteria for Public Sector Decarbonisation (Salix) grant funding, minimise disruption to the school by maximising access over the 2021 school summer holiday period, ensure resilience for heating and hot water and support a comprehensive phasing plan. This construction award report requests a decision on the procurement of a contractor to undertake Phase 1 (heating distribution system upgrade, secondary glazing, loft insulation and new entrance and accessible toilet) works. All remaining works considered under Phase 2 will be the result of a further decision in September 2021.

Alternative options considered.

Do nothing option - a decision not to support this award of construction contract will result in the Council's failure to suitably maintain its education estate by undertaking essential condition improvements. This would increase the likelihood of reactive works which will create greater disruption and cost to the council and potentially result in the loss of education days. All of which would undoubtedly impact on the quality of teaching and learning.

531. APPROVE THE APPOINTMENT OF CONTRACTOR FOR SEVEN SISTERS PRIMARY SCHOOL BUILDING SERVICES AND EXTERNAL ENVELOPE WORKS PHASE 1

The Cabinet Member for Early Years, Children and Families introduced the report which sought approval for the award of a contract to Mulalley & Co to carry out Building Services Improvement and External Envelope Phase 1 works at Seven Sisters Primary School. This was the beginning of an extensive capital programme within Haringey schools and included roof repairs, windows and Health & Safety of all buildings. The scheme would be part funded by an allocation from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy and Industrial Strategy, and administered by Salix.

Clerk's note: The Cabinet Member introduced agenda items 15-18 together. The questions from other Members relate to all four items and are detailed in minutes item 530.

Further to considering exempt information at item 29,

RESOLVED

1. To approve a contract award to Mulalley and Company Ltd, up to a maximum value of £1,233,949.20.
2. To approve a client construction contingency of 10% that equates to £112,177.20 which will be strictly managed under change control governance arrangements.
3. To approve the issuance of a letter of intent for up to 10% of the contract value.

Reasons for decision

A major review of the condition and suitability of the Children's Services estate has been undertaken, which has informed the Children's Service's asset management plan (CSAMP). This identified condition and suitability deficiencies in the primary, secondary, and wider Children's Service estate that need addressing in the short, medium, and long-term. Seven Sisters Primary School is high priority for major works due to issues relating to health and safety or risk of school closure.

In 2018, an initial brief was given to undertake the most immediate (short term) health and safety, compliance, and resilience work. These findings included fire compartmentation, fire doors and heating resilience works and were subject to a separate award under delegated powers.

In 2019, a further commission was approved, to further investigate and address urgent works relating to the condition of building services (i.e., heating, electrics, and plumbing), external envelope (i.e., roofs, windows) and boundary security.

This condition project will bring a number of benefits to the school and the council, with the primary objective of providing improved educational environments for Children in line with Haringey's borough plan. Along with improving educational outcomes, this project will significantly reduce the risk of a health and safety incident or school closure through condition failure such as mechanical failure or roof leaks. The project will also help the school reduce its energy demands and thus reduce carbon emissions through technologies and insulation including double glazing. This work also benefits the Council in reducing the reactive maintenance requirements at the school in future by economically fixing the root cause of the condition issues within a single project whilst avoiding additional temporary repairs costs.

The scheme has been granted an allocation of funding £0.633M from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy & Industrial Strategy and administered by Salix (Salix works). The terms of the grant are that the relevant works need to be completed by the 30th September 2021. If this date is missed, then there is a risk that the grant allocation will need to be repaid.

A works programme for Seven Sisters Primary School has been developed into 2 phases in order to achieve the criteria for external Salix grant funding; minimise disruption to the school by maximising access over the 2021 school summer holiday period; ensure resilience for heating and hot water and support a comprehensive phasing plan. This construction works award report requests a decision on the procurement of a contractor to undertake Phase 1 – Salix (replacement of ground floor windows and improvements to roof and loft insulation) and Building Services Improvement Works. All remaining works considered under Phase 2 will be the result of a further decision in, which is anticipated to be presented for a decision in September 2021. The Phase 2 construction works are currently estimated to cost £2.39m.

Alternative Options Considered

Do nothing – a decision not to support this award for a construction works contract will result in the failure to suitably maintain the Education estate by not undertaking essential condition improvements. This would increase the likelihood of reactive works, which will create greater disruption and cost to the Council and potentially result in the loss of education days. All of which would undoubtedly impact on the quality of teaching and learning.

Delaying tendering of the works until the Phase 2 works have been fully designed so that all works could be tendered in one package would add additional time to the programme. Not being able to award contracts and place orders at the earliest opportunity would severely increase the risk of not achieving the criteria for the completion of the 'Salix' works, and not allow us the opportunity to maximise the school summer holiday period, which would be required to successfully complete the building services improvement works in the most economical manner and with the least amount of disruption to the school.

532. APPROVE THE APPOINTMENT OF CONTRACTOR FOR CAMPSBOURNE PRIMARY SCHOOL BUILDING SERVICES AND EXTERNAL ENVELOPE WORKS PHASE 1

The Cabinet Member for Early Years, Children and Families introduced the report which sought approval for the award of a contract to Mulalley & Co to carry out Building Services Improvement and External Envelope Phase 1 works at Campsbourne Primary School. This was the beginning of an extensive capital programme within Haringey schools and included roof repairs, windows and Health & Safety of all buildings. The scheme would be part funded by an allocation from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy and Industrial Strategy, and administered by Salix.

Clerk's note: The Cabinet Member introduced agenda items 15-18 together. The questions from other Members relate to all four items and are detailed in minutes item 530.

Further to considering exempt information at item 30,

RESOLVED

1. To approve a contract award to Mulalley and Company Ltd of £896,261.
2. To approve a client construction contingency of 10% that equates to £89,626 which will be strictly managed under change control governance arrangements.
3. To approve the issuance of a letter of intent for up to 10% of the contract value.

Reasons for decision

A major review of the condition and suitability of the Children's Services estate has been undertaken, which has informed the Children's Service's asset management plan (CSAMP). This identified condition and suitability deficiencies in the primary, secondary, and wider Children's Service estate that need addressing in the short, medium, and long-term. Campsbourne Primary School is high priority for major works due to issues relating to health and safety or risk of school closure.

In 2018, an initial brief was given to undertake the most immediate (short term) health and safety, compliance, and resilience work. These findings included fire compartmentation, fire doors and heating resilience works and were subject to a separate award under delegated powers.

In 2019, a further commission was approved, to further investigate and address urgent works relating to the condition of building services (i.e., heating, electrics, and plumbing), external envelope (i.e., roofs, windows) and boundary security.

This condition project will bring a number of benefits to the school and the council, with the primary objective of providing improved educational environments for Children in line with Haringey's borough plan. Along with improving educational outcomes, this project will significantly reduce the risk of a health and safety incident or school closure through condition failure such as mechanical failure or roof leaks. The project will also help the school reduce its energy demands and thus reduce carbon emissions through technologies and insulation including double glazing. This work also benefits the Council in reducing the reactive maintenance requirements at the school in future by economically fixing the root cause of the condition issues within a single project whilst avoiding additional temporary repairs costs.

The scheme has been granted an allocation of funding £0.243M from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy & Industrial Strategy and administered by Salix (Salix works). The grant will be used to part fund the scheme thus reducing the amount of borrowing that the Council will need to undertake. The terms of the grant are that the relevant works need to be completed by the 30th September 2021. If this date is missed, then there is a risk that the grant allocation will need to be repaid.

A works programme for Campsbourne Primary School has been developed into 2 phases in order to achieve the criteria for external Salix grant funding; minimise disruption to the school by maximising access over the 2021 school summer holiday period; ensure resilience for heating and hot water and support a comprehensive phasing plan. This construction works award report requests a decision on the procurement of a contractor to undertake Phase 1 – Salix (improvements to roof and

loft insulation) and Building Services Improvement Works. All remaining works considered under Phase 2 will be the result of a further decision in, which is anticipated to be presented for a decision in September 2021. The Phase 2 construction works are currently estimated to cost £2.25m.

533. BRUCE GROVE PRIMARY SCHOOL - EXTERNAL ENVELOPE AND BUILDING SERVICES IMPROVEMENT WORKS – AWARD OF CONSTRUCTION CONTRACT

The Cabinet Member for Early Years, Children and Families introduced the report which sought approval for the award of a contract to Mulalley & Co to carry out Building Services Improvement and External Envelope Phase 1 works at Bruce Grove Primary School. This was the beginning of an extensive capital programme within Haringey schools and included roof repairs, windows and Health & Safety of all buildings. The scheme would be part funded by an allocation from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy and Industrial Strategy, and administered by Salix.

Clerk's note: The Cabinet Member introduced agenda items 15-18 together. The questions from other Members relate to all four items and are detailed in minutes item 530.

Further to considering exempt information at item 31,

RESOLVED

1. To approve an award of contract to Mulalley & Co of £2,512,007.
2. To approve a client construction contingency of 10% that equates to £251,200 which will be strictly managed under change control governance arrangements.
3. To approve the issuance of a letter of intent for up to 10% of the contract value, totalling £251,200.

Reasons for decision

A major review of the condition and suitability of the Children's Services estate has been undertaken which has informed the Children's Service's asset management plan (CSAMP). This identified condition and suitability deficiencies in the primary, secondary, and wider Children's Service estate need addressing in the short, medium, and long term.

Bruce Grove Primary School is high priority for major works due to issues relating to health and safety or the school is at risk of school closure.

In 2019 a commission was given to further investigate and address urgent works relating to the condition of building services (i.e. heating, electrics and plumbing), external envelope (i.e. roofs, windows) and boundary security.

The scheme has been granted an allocation of funding (£0.243M) from the public sector decarbonisation programme, a government initiative sponsored by the Department for Business, Energy & Industrial Strategy and administered by Salix

(Salix works). The grant will be used to part fund the scheme thus reducing the amount of borrowing that the Council will need to undertake. The terms of the grant are that the relevant works need to be completed by the 30th September 2021. If this date is missed, then there is a risk that the grant allocation will need to be repaid.

A scheme for Bruce Grove Primary School has been developed, with sectional completion dates in order to achieve the following:

- Salix Public Sector Decarbonisation grant funding works (Window replacement, LED Lighting, Loft Insulation, BMS).
- Boiler and heating works completion prior to the heating season starting in October
- Decant classroom spaces completed prior to the start of the September term.
- Remaining Works (Roof replacement, brick repointing, small power and data, sanitaryware etc)

This construction award report requests a decision on the procurement of a contractor to undertake all of the external envelope and building services infrastructure works identified, designed and approved by the project sponsor.

A Cabinet decision is required in June 2021 to enable timely mobilisation and facilitate procurement of longer lead in materials as soon as possible which will offer greater likelihood of achieving maximum grant funding available.

Alternative Options Considered

Do nothing – a decision not to support this award of construction contract will result in the Councils failure to suitably maintain its education estate by undertaking essential condition improvements. This would increase the likelihood of reactive works which will create greater disruption and cost to the council and potentially result in the loss of education days. All of which would undoubtedly impact on the quality of teaching and learning

534. APPROVAL TO DEVELOP 57 WHITE HART LANE INTO SUPPORTED ACCOMMODATION FOR YOUNG PEOPLE WITH COMPLEX LEARNING DISABILITIES AND AUTISM

The Cabinet Member for Adults, Health and Wellbeing introduced the report which sought approval to utilise £2,665,000 of funding from the supported living capital programme allocation, combined with £985,000 of NHS England capital grant funding, to deliver supported living for young people with complex learning disabilities and autism at a Council site on 57 White Hart Lane.

Currently, the Council were having to provide supported housing for young people with complex needs outside the borough. The revitalisation of the Council space would provide the much-needed option of keeping young people in the borough. If approved the Council would move to a phase of co – production and work with families, young people, and the community to design the space appropriately, accommodating the young people's needs.

In response to questions from Cllr Diakides and Cllr Palmer the following was noted:

- There were plans to fully utilise the space and ensure the spaces were taken up. Holistically, there was a need to consider, the cost for support and understand public realm issues, moving away from expensive acute hospital provision. This provision would be focused on young people up to age of 25 and would help stop them going in and out of hospital. The NHS were also contributing around a third of the cost of this capital venture, recognising the need for community support and closeness to families was an important part of care for young people with complex needs.
- There were modest savings put forward but currently there was not the choice for young people to stay near family and access services in the borough. This was a significant issue for families. The cost of out of borough support was around £4000 a week and the Council had conservatively costed the support at the new proposed centre at £3,300. This was in recognition of the very complex care that individuals will require, including access to physiological support, psychiatry.
- There were 6 units available to borough residents and there would unlikely be any excess places for placements, coming in from other boroughs.
- In relation to stakeholder engagement, there had been some good experiences of co-production recently and the service would be building on this knowledge and learning.
- Responding to the question on the expected levels of rent charges, meeting the needs of young people was paramount and the residents would be subject to receipt of health and maintenance and housing benefits and so this would likely support and contribute to the cost of the care.

RESOLVED

1. That the 57 White Hart Lane site is approved for redevelopment into supported accommodation for young people with complex learning disabilities and autism with a capital value of £3.650m, to support them to remain living in their local area.
2. That £2.665m of capital funding from the supported living capital programme allocation is committed to develop this scheme.
3. That the Council enters into a capital grant agreement with NHS England to accept the award of £985,000 for the development of this project.
4. That the Council commissions and procures design and construction partners to develop the 57 White Hart Lane site into supported accommodation.
5. That Following a period of design development, procurement and operational planning, a further report will be brought back to Cabinet for approval of the operational strategy, final scheme design and procurement of the chosen construction partner.

Reasons for decision

This development project seeks to utilise a soon-to-be vacant property, to address the need for local supported housing for young people with complex learning disabilities and autism.

This cohort is often placed in costly, out-of-area residential colleges if they are unable to live with their family. The development of an in-borough service to support this cohort, will generate savings in comparison to the use of high-cost out of borough placements. This will contribute to the People Priority's Medium Term Financial Strategy (MTFS) savings.

In addition to this, providing young people with the option to attend local Special Educational Needs (SEN) provision and remain closer to their family, friends, and social workers, will improve their quality of life, and reduce the safeguarding risks associated with placements in faraway or isolated locations.

Alternative options considered.

Not to develop the 57 White Hart Lane site into supported living for young people with complex health and care needs

This option would not be beneficial for young people with complex health and care needs, who wish to remain in their home borough whilst continuing their education. The Council is aware that appropriate supported living services need to be sourced for this cohort, and the choice not to utilise the 57 White Hart Lane site for this purpose would result in the Council continuing to commission expensive placements outside of the borough, often far away from home.

535. APPROVAL OF CONSTRUCTION CONTRACT AND LAND APPROPRIATION AT LAND OPPOSITE 16 PARK ROAD

The Cabinet Member for House Building, Place Making and Development introduced the report which sought approval for appropriation of land opposite 16 Park Road, N11 to deliver eight new Council homes for Council rent on Council land. The new homes would consist of two three-bedroom houses, five two-bedroom flats and one four-bedroom duplex apartment. The scheme was granted planning permission on 3 July 2020. If approved, the scheme would improve the existing public realm and deliver the first true zero carbon homes for the Council.

Cabinet Members welcomed the scheme, especially in regard to the zero-carbon development.

Councillor Diakides queried the delay between receiving planning permission and this decision and requested that future developments were dealt with in a timelier manner. Robbie Erbmann – Assistant Director for Housing – advised that the past year had been difficult in terms of delivering projects, but the programme would speed up over the next few months.

In response to Councillor Palmer, Mr Erbmann advised that whilst zero-carbon could not be achieved on every council development, the Council would ensure that the all developments achieved as close to zero-carbon as possible.

Further to considering exempt information at item 32,

RESOLVED

1. To approve pursuant to the Council's Contract Standing Orders (CSO) 9.07.01d, the appointment of Contractor A (named in the exempt part of the report) to undertake building works to provide a total of eight Council rented homes at land opposite 16 Park Road/Edith Road for a total contract sum as set out in the exempt part of this report and approves the client contingency sum set out in 1.6 of the exempt part of the report (Appendix 2);
2. To approve the issuance of a letter of intent up to a maximum value of no more than 10% of the contract sum.
3. To approve the appropriation of the land opposite 16 Park Road/Edith Road N11 highlighted in the red line boundary plan attached at Appendix 1 from housing purposes to planning purposes under Section 122 of the Local Government Act 1972 as it is no longer required for the purpose for which it is currently held, and for the purpose of carrying out development as set out in paragraph 6.4 of this report.
4. To approve the use of the Council's powers under Section 203 of the Housing and Planning Act 2016 to override easements and other rights of neighbouring properties infringed upon by the development of land opposite 16 Park Road/Edith Road N11, under planning permission Ref: HGY/2020/0589; and
5. To approve the appropriation (after practical completion of the development) of the land opposite 16 Park Road/Edith Road N11 (edged red in the boundary plan attached at Appendix 1) from planning purposes back to housing purposes

Reasons for decisions

On 3 December 2019 Cabinet included the land opposite 16 Park Road/Edith Road N11 into the Council's housing delivery programme. This scheme has subsequently been granted planning consent and is ready to progress to construction. This report therefore marks the third, and final, Member led decision to develop on this site.

Following a formal procurement process, a contractor has been identified to undertake these works.

Alternative options considered.

It would be possible not to appoint a contractor to develop this site for the Council. However, this option was rejected as it does not support the Council's commitment to deliver a new generation of Council homes.

his contract was procured via a competitive tender through the LCP major works framework Lot 1.1B and HPCS for mini competition, using JCT Design & Build 2016 with amendments, the recommended route for a contract of this value. An alternative option would have been to do a direct appointment, but this option was rejected due to

the estimated contract value of the scheme and to give opportunities for local small to medium size contractors to submit a tender.

The Council could continue with the scheme without appropriating the site for planning purposes, but this would risk the proposed development being delayed or stopped by potential third-party claims. By utilising the powers under Section 203 of the Housing and Planning Act 2016, those who benefit from third party rights will not be able to seek an injunction since those rights or easements that are overridden are converted into a claim for compensation only. The Council recognises the potential rights of third parties and will pay compensation where a legal basis for such payments is established. The housing delivery team engaged with local residents as they proceeded through the feasibility and design stages and any comments or objections raised were taken into consideration by Planning Committee in reaching its decision.

536. AWARD OF CONTRACT FOR AUTOMATIC OPENING VENTILATION WORKS

The Leader introduced the report which sought Automatic Ventilation work to the communal areas of four sheltered schemes will increase ventilation, clear smoke and reduce heat from the buildings to allow safe evacuation in the event of a fire. The work will also meet the requirements of the Fire Brigade, current Building Regulations and Fire Safety Regulations.

Councillor Diakides commented on the length of time that the works will take to complete and the need to speed up the works, keeping mind the need to limit the disruptions that will be faced by senior citizens living in the schemes.

In response to a question from Cllr Palmer, the leaseholders in the sheltered scheme would not have to pay any costs for these works.

Further to considering the exempt information at item 33.

RESOLVED

1. That Pursuant to the Council's Contract Standing Order (CSO) 9.07.1(d), for Cabinet to approve the award of a contract to the preferred contractor identified in the exempt report shown in appendix A. This would be for the following work: Automatic Ventilation, window replacements to the communal areas, wiring and associated works, to be carried out to four sheltered schemes. This will be for the sum of £524,418.
2. To approve the issue of a letter of intent for an amount of up to, but not exceeding £52,418, which represents 10% of the contract sum.
3. To approve the total professional fees of £46,211, which represents 8.812% of the contract sum.
4. To approve the total project costs of £570,629.

5. To note that £18,801 of the total sum has already been spent on consultant design fees as part of the feasibility works.

Reasons for decision

Homes for Haringey requires Cabinet approval to award the contract for the installation of Automatic Ventilation work. This includes the replacement of windows to the communal areas and associated wiring work. This is following a tender process undertaken in conjunction with Haringey Council's Procurement team via the Direct Purchasing System (DPS).

The tender process was carried out in accordance with the requirements that incorporate price and quality.

Alternative options considered.

An alternative option was sought for Homes for Haringey to use Constructionline to deliver the Automatic Ventilation work. Homes for Haringey sought support and advice from Haringey Council's Strategic Procurement service who determined that Constructionline was not suitable. A do-nothing option would mean that the Council would not carry out the Automatic Ventilation work. This would present a safety risk to the elderly residents and to the Fire Brigade in the event of a fire incident.

537. AWARD OF CONTRACT FOR A SOCIAL CARE SYSTEM

The Cabinet Member for Health, Social Care and Well Being introduced the report which sought approval to award a contract for the provision of social care case management software, support and maintenance. The new system would ensure that Haringey had a system which offered the most up to date technology and best value for money. This would provide the authority with a future proof system which would effectively and efficiently support social care practitioners in the delivery of services to Haringey residents.

In response to a question from Councillor Palmer, Beverley Tarka – Director of Adults & Health – advised that it would take around 18 months to migrate to the new system.

Further to considering exempt information at item 34,

RESOLVED to

1. Approve, in accordance with Contract Standing Order 9.07.1(d), the award of a contract for the provision of the social care software, support and maintenance services for a period of 7 years with an option to extend by a further 2 x 3 years and 1 x 2 years with a total maximum value £3,270,081 to the recommended bidder, identified in the exempt part of the report, to commence in Autumn 2021.
2. That Cabinet delegate the decision to agree an implementation start date to the Director of Adults and Health.

3. That Cabinet notes that this contract includes the provision of software licences, replacement and new modules, support and maintenance together with migration to the new system.

Reasons for decision

The decision is required as the current contract expires on 31 October 2021 and the procurement process has been undertaken to ensure that a new contract is in place to meet the council's requirements.

The recommendation is based on a robust evaluation process following a restricted tender process. The restricted tender was published on 6th July 2020 and allowed the authority to pre-select five suppliers to be taken through to the full tender process based on their replies to a Standard Questionnaire and user site references. The five suppliers selected were all established social care system providers. The five suppliers were sent the full Invitation to Tender package on 9th September 2020. Three suppliers responded by the deadline of 9th October 2020.

The evaluation of the responses was based on a 50% quality and 50% price ratio. Responses included two days of supplier presentations based on scenarios devised by the services involved.

The overall result of the three involved suppliers is as follows:

Supplier A (recommended bidder):

Price Score: 46 Quality Score: 41 = total: 87

Supplier B (joint second):

Price Score: 38 Quality Score: 41 = total: 79

Supplier C (joint second):

Price Score: 44 Quality Score: 35 = total: 79

The recommended bidder is one of the market leaders and uses the most innovative and up to date technologies. The recommended bidder has:

- A proven track record in system development.
- A strong user group who can influence on priority for new/enhanced functionality.
- Financial checks undertaken have confirmed their suitability for a 15-year contract and should be a major player in the market for the foreseeable future.
- Their system is highly locally configurable.
- The spine of the system is built around statutory reporting with imbedded data validation that ensures accuracy of reporting and minimizes the need for data cleansing. Reports are run off a "data warehouse" which means that running large reports (e.g., statutory returns) does not impact on system performance.
- The implementation will incorporate state of the art portals and interfaces which improve quality and efficiency of interaction with service users and partner agencies.

The new system will incorporate functionality that will improve ways of working for Children's and Adult Services. Key areas include:

- 'Group Working' this will enable sibling groups or carer/cared for to be recorded against simultaneously rather than as individual records. This will significantly decrease the recording burden for front line practitioners.
- 'Portals' this will allow for referrals to be made directly by the public and partner agencies. Service users and partner agencies – with appropriate security of access – will be able to contribute directly to assessments, plans and records. This will include contributions/comments from Looked After Children and their carers, recording service user/parental permission to share information with involved agencies and direct notification of hospital discharge.
- 'Specialist Assessments' – e.g. from health, residential units, day care, education – will be able to be directly recorded or uploaded onto the system. This will significantly increase the speed of response offered to vulnerable adults and children. It will also increase the quality of information that the involved practitioner/s will be able to take into account for the intervention needed.
- 'Financial assessments/information' will be able to be processed quicker including payments both to and from the authority.
- 'New mobile technologies and apps' will allow practitioners to record directly on the system from any location. The overall impact will be increased efficiency in recording and processing of work, freeing up practitioners for more face-to face time with service users.

Alternative options considered

Do Nothing

This was not a viable option as the current contract for the existing social care management system expires on 31 October 2021.

Renew existing contract

The existing contract could not be further renewed without undertaking a compliant procurement as the contract had no provision for extension or variation after the 2-year award.

Procure via a Public Sector Framework

A review of the available and appropriate Frameworks was undertaken. The use of a Framework was rejected as all available providers were not available on the same Framework.

538. ESTABLISHMENT OF THE CORPORATE PARENTING COMMITTEE AND APPOINTMENT OF CABINET MEMBERS TO COMMITTEES AND PARTNERSHIPS 2021-22 & CONFIRMATION OF THEIR TERMS OF REFERENCE.

The Leader of the Council introduced the report which sought approval to re-establish the Corporate Parenting Advisory Committee, confirm its terms of reference and appoint Members to serve on this advisory Cabinet sub-committee.

The report also asked Cabinet to note the membership and terms of reference of the LHC, which is a Joint Committee of the Cabinet.

Cabinet was also asked to confirm the terms of reference of the Community Safety Partnership and appoint members to this statutory partnership body.

RESOLVED

1. To re-establish the Corporate Parenting Advisory Committee, and that the terms of reference for this advisory subcommittee, attached at appendix A be noted.
2. To note the Community Safety Partnership membership and terms of reference attached at Appendix B.
3. To note the LHC Constitution, set out in Appendix C.
4. To agree the membership of the LHC (Councillor Bevan – Executive Member and Councillor Bull – Non-executive Member). These appointments shall be for the remainder of the 4-year term, which started from 2018/19 in accordance with the LHC constitution.
5. To Appoint the Members, indicated below, to serve on the Corporate Parenting Advisory Committee and Community Safety Partnership.

Corporate Parenting Advisory Committee
Chair - Cabinet Member for Early Years, Children and Families
Cllr Weston
Cllr Opoku
Cllr James
Cllr Ogiehor
Cllr Chenot

Community Safety Partnership
Leader of the Council
Cabinet Member for Early Years, Children and Families
Councillor Ogiehor

Reasons for decision

Establishing a Corporate Parenting Advisory Committee ensures that there is an overview of the Councillors statutory role as a corporate parent, assisting the Council to deliver its duties to children in care and young people leaving care.

The Council currently uses LHC frameworks as an efficient way of procuring technically complex products and services for its building refurbishment and maintenance programmes.

Continuing as a Constituent Member of LHC the Council will benefit from influencing the future direction of LHC including the identification of new products and services which could be beneficial to the Council; increased learning of procurement practices and technical know-how for use by the Council's officers in carrying out its own procurement programmes and share of the LHC annual surplus.

The LHC Committee agreed, in June 2016, to amend their constitution to allow members to nominate for a term of office of four years duration, from 2018, to coincide with the local council elections. They agreed that the Joint Committee shall comprise two members from each of the Authorities. Each Authority's representatives on the Joint Committee shall be appointed by the Authority's executive, a member of the executive or a committee of the executive, as appropriate and be appointed to serve for a term of four years.

The LHC agreed that the Joint Committee shall elect a chairperson of the Joint Committee and a Vice Chairperson of the Joint Committee from among the members of the Joint Committee to serve for a term of four years.

Appointments from Cabinet are required to the Community Safety Partnership to reflect statutory duties and enable high level, accountable, strategic, oversight of issues relating community safety.

Alternative options considered.

The alternative option would be for the Corporate Parenting Advisory Committee to cease, and this would mean that there is not a scheduled opportunity for members and officers to meet and discuss the wellbeing of children in care and to ensure that the Council is meeting its corporate parenting obligations. This Committee is different to the Children and Young People's Scrutiny Panel as it concentrates on Looked After Children and care leavers and reports directly to the Cabinet.

Haringey has been a member of the LHC, formerly the London Housing Consortium, for forty years. In February 2012 the Haringey Cabinet approved a recommendation to remain in the LHC Joint Committee and leaving this consortium would affect accessing some shared procurement expertise and support on compliance.

The Community Safety Partnership is a statutory partnership body and therefore not appointing Cabinet Members to this body is not an option.

539. MINUTES OF OTHER BODIES

RESOLVED

To note the minutes of the Cabinet Member Signings held on

19 March 2021

19 March 2021

23 March 2021

30 March 2021

31 March 2021

1 April 2021

13 April 2021

12 May 2021

14 May 2021

19 May 2021

28 May 2021

and the Urgent Decisions held on
12 March 2021
19 March 2021
24 March 2021
25 May 2021

540. SIGNIFICANT AND DELEGATED ACTIONS

RESOLVED

To note the significant and delegated actions taken by Directors from March to May 2021.

541. NEW ITEMS OF URGENT BUSINESS

None.

542. EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED

That the press and public be excluded from the meeting for the consideration of agenda items 28-37 as they contain exempt information as defined in Section 100a of the Local Government Act 1972; Paragraph 3 - information relating to the business or financial affairs of any particular person (including the authority holding that information), and Paragraph 5 – Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

543. EXEMPT STROUD GREEN PRIMARY SCHOOL - PHASE 1 EXTERNAL ENVELOPE AND BUILDING SERVICES IMPROVEMENT WORKS – AWARD OF CONSTRUCTION CONTRACT

The Cabinet noted the exempt information and the resolutions were agreed as per minute 530.

544. EXEMPT APPROVE THE APPOINTMENT OF CONTRACTOR FOR SEVEN SISTERS PRIMARY SCHOOL BUILDING SERVICES AND EXTERNAL ENVELOPE WORKS PHASE 1

The Cabinet noted the exempt information and the resolutions were agreed as per minute 531.

545. EXEMPT APPROVE THE APPOINTMENT OF CONTRACTOR FOR CAMPSBOURNE PRIMARY SCHOOL BUILDING SERVICES AND EXTERNAL ENVELOPE WORKS PHASE 1

The Cabinet noted the exempt information and the resolutions were agreed as per minute 532.

546. EXEMPT BRUCE GROVE PRIMARY SCHOOL - EXTERNAL ENVELOPE AND BUILDING SERVICES IMPROVEMENT WORKS – AWARD OF CONSTRUCTION CONTRACT

The Cabinet noted the exempt information and the resolutions were agreed as per minute 533.

547. EXEMPT APPROVAL OF CONSTRUCTION CONTRACT AND LAND APPROPRIATION AT LAND OPPOSITE 16 PARK ROAD

The Cabinet noted the exempt information and the resolutions were agreed as per minute 535.

548. EXEMPT AWARD OF CONTRACT FOR AUTOMATIC OPENING VENTILATION WORKS

The Cabinet noted the exempt information and the resolutions were agreed as per minute 536.

549. EXEMPT - AWARD OF CONTRACT FOR A SOCIAL CARE SYSTEM

The Cabinet noted the exempt information and the resolutions were agreed as per minute 537.

550. EXEMPT MINUTES

RESOLVED

That the exempt minutes of the Cabinet meeting held on 16 March 2021 be approved as a correct record.

551. NEW ITEMS OF EXEMPT URGENT BUSINESS

None.

CHAIR:

Signed by Chair

Date